

About

Bethesda Health Care ("Bethesda") is a private, independent acute surgical and specialist palliative care organisation, with its hospital situated on the shores of Perth's picturesque Swan River, overlooking Freshwater Bay in Claremont.

Bethesda Health Care ("Bethesda") is a private, independent acute surgical and specialist palliative care organisation, with its hospital situated on the shores of Perth's picturesque Swan River, overlooking Freshwater Bay in Claremont. It has been providing care and services to the Western Australian community for 74 years. With 88 beds comprising of 68 overnight beds, 20 day procedure beds and modern and comfortable facilities, Bethesda offers a range of clinical specialties and onsite services that ensures its dedicated team continues the tradition of excellence in patient care for years to come.

Bethesda's beginnings are affiliated with the Churches of Christ and although the healthcare business is managed separately from Church affairs, these important linkages are held dear to Bethesda. Bethesda's facilities include nine operating theatres, a day procedure unit, two inpatient wards, a range of diagnostic services and medical consulting

suites. Surgical specialties include orthopaedics, urology, general surgery (including breast cancer and thyroid surgery), gynaecology, plastic and reconstructive, fertility, vascular, pain management, oral/ maxillofacial and sleep studies. Along with a dedicated surgical ward, Bethesda also has an inpatient Palliative Care Unit and the Metropolitan Palliative Care Consultancy Service with both programs being highly regarded due to their superior reputation for providing specialised care for those who are in their last stages of life. Bethesda is a not-for-profit Organisation, incorporated under the Associations Incorporation Act 2015 (Western Australia) reporting to the Association members, at least annually, at an Annual General Meeting.





Bethesda Began with a **Sense of Purpose**

The story of Bethesda is a narrative of faith and dedication of many people, but of one in particular, Matron Beryl Hill.

> The story of Bethesda is a narrative of faith and dedication of many people, but of one in particular, Matron Beryl Hill. On the 1st January 1943, Matron Hill, who had recently returned from missionary service at the Landour Community Hospital in the Himalayan Mountains of India, entered into a partnership with members of the Subiaco Church of Christ for the purposes of taking over a small hospital known as St Andrews, situated on Hammersley Road in Subiaco, in the inner western suburbs of Perth. The aim of this partnership was to establish a Christian hospital which would cater for the spiritual, as well as the physical needs of the community. St Andrews was later renamed Bethesda and relocated to Queenslea Drive, Claremont, a short distance from the original site.

Today, the sense of purpose has remained with those who are associated with Bethesda. We are a modern, vibrant healthcare community with a reputation of exceptional quality, personalised care.

The Year in Review

This year marks ten years since the commencement of a major restructuring exercise that has seen Bethesda Health Care ("Bethesda") establish a clear and well-defined strategy for ensuing its future viability and sustainability. Ten years on, Bethesda presents as an independent private hospital with a clear vision about its future, understanding acutely what it needs to achieve on its mission – to deliver the highest quality healthcare experience for patients.

From humble beginnings, but with a strong sense of purpose into the future, Bethesda continues to operate and build on its Christian heritage.

The Bethesda Board of Directors recognises that private hospitals in Australia face increasing pressure and challenges, and there is a need to constantly grow and innovate to remain relevant and responsive to the care needs of the community.

2016-17 was a year where private hospitals in Western Australia and Australia more broadly experienced a downturn in activity, partly due to the economy as well as a spate of federal reviews into the health system, including primary care, private health insurance, mental health and the Medicare Benefits

Dr Neale Fong

Executive Chairman

Schedule (MBS) - all causing significant uncertainty, especially for health fund members. A deteriorating economic climate and a fall in the number of people with private insurance, or who have reduced their level of cover, has reduced demand somewhat in the private hospital sector. Patients have been deferring elective surgery or opting to wait longer to access care in the public sector.

The majority of private hospitals in Western Australia, including Bethesda, have invested in increasing their surgical capacity over the past three years, only to find that the landscape has changed in terms of demand. The Bethesda Board of Directors believes that the longer-term outlook remains appealing for operators and investors, with general market growth, an overall ageing of the population and a trend in the population living longer with chronic disease.

The current climate has placed an even higher degree of importance on the strategic planning of the Organisation – specific corporate objectives and clear business strategies – all required for Bethesda to continue to achieve a greater level of viability and sustainability.

Yasmin Naglazas
Chief Executive Officer

Integral to Bethesda's growth/
transformational strategy has
been the establishment of strong
and stable leadership structure,
inclusive of Board Directors,
Executive and Management Team.

As Board Chairman and Chief
Executive Officer, we are constantly reminded that our managers, staff, and the Board of Directors bear the workload of responding to the challenges of operating a complex healthcare business. We are also reminded of the many partners in care who work with us (visiting medical officers, health funds, government, universities, peak bodies and professional associations) to deliver the quality of care for which Bethesda has become known.

We thank everyone for their continued commitment and hard work throughout this year. Our volunteers have again enhanced the lives of hundreds of patients and family members and deserve a special note of appreciation.

We look forward to continuing on our growth trajectory during year two of the Strategic Plan 2017 - 2020.





Our Mission And Vision

Our Mission is to deliver the highest quality healthcare experience for patients. We do this by embracing Christian-based values and working together to express God's love through a caring expression of kindness, tolerance and tenderness.

Our Vision is to be the preferred choice for doctors, employees and patients and be recognised for the provision of high quality, acute surgical services and palliative care.

Our Values

Teamwork We create an environment of unity and togetherness.

Respect We recognise and acknowledge the uniqueness and value of

every individual.

Integrity We demonstrate honesty and trust.

Compassion We work to express God's love through a caring expression of

kindness, tolerance and tenderness.

Excellence We excel in all that we do so that we can promote our Mission.

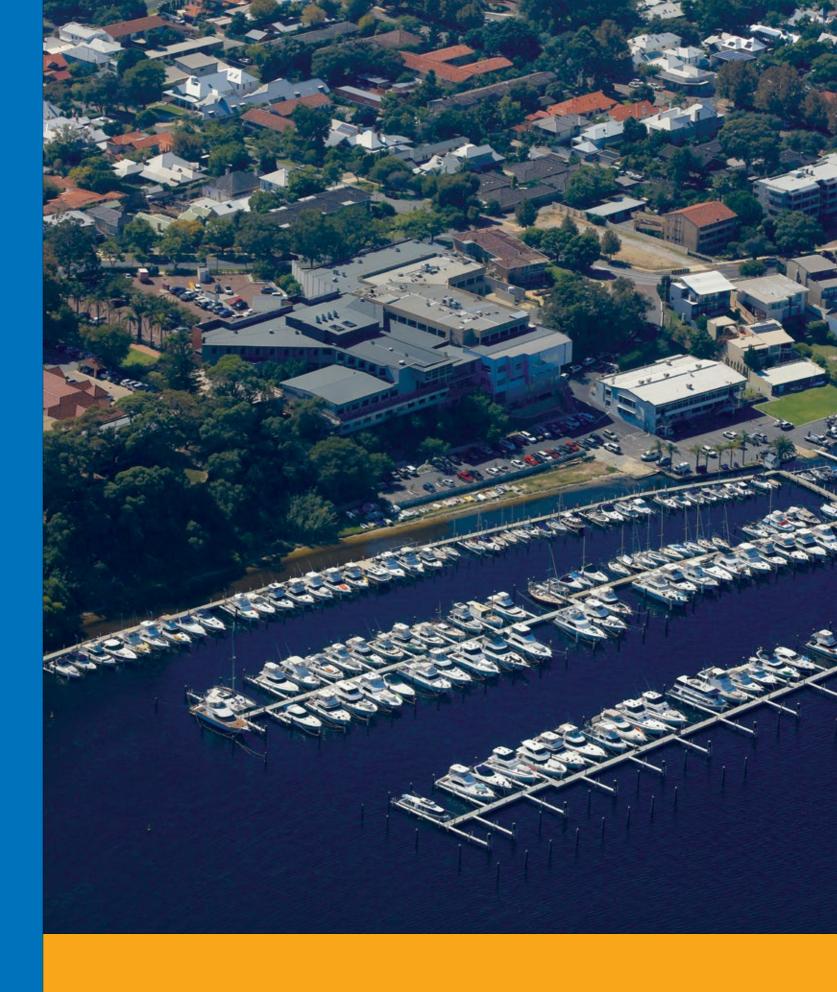
Professionalism We have pride in the high level of care and service we offer.

V

Table of

Contents

About	- 1
The Year in Review	Ш
Report against the Bethesda Health Care Strategic Plan 2017 - 2020	
Strategic Domain 1: Heritage	2
Strategic Domain 2: Community	6
Strategic Domain 3: Individuality	10
Strategic Domain 4: Innovation	16
Strategic Domain 5: Sustainability	20
Governance	22
Board of Directors	22
Medical Advisory Committee	23
Hospital Management Committee	24
Specialists Accredited to Practice at Bethesda Health Care	26
Specialists Accredited to Consult at Bethesda Health Care	31



Strategic Domain 1:

HERITAGE

Strategic Goals

- 1.1 Remain true to our reason for being, conducting business operations consistent with Bethesda's Mission. Vision and Values.
- 1.2 Make a conscious effort through recruitment and training to ensure a commitment to our Organisational values (from which the core brand value 'personalised care' evolved).
- 1.3 Strengthen our contribution to Mission, particularly the further investment in our Palliative Care Program and community benefit.
- 1.4 Ensure Bethesda's reputation is preserved and enhanced

Five years ago, the Bethesda Board of Directors re-visited some key critical questions - what is Bethesda's purpose, why do we exist and who is the primary beneficiary of what the Organisation does? Five years on, there is an even more acute understanding of the importance of the patient and the quality of their experience, with the result that there are presently very high levels of satisfaction expressed by those who receive care from Bethesda. Patient care was the reason Bethesda was established in 1943, and our efforts in this area underpin the unrelenting pursuit of our Organisation's vision - to be the preferred choice of doctors, staff and patients and recognised for the provision of high quality acute surgical services and palliative care.

Bethesda's recruitment policies and procedures continued to be reviewed throughout 2016-17, ensuring that as the Organisation grows, we sourced individuals to join our team who truly share

the vision and fit with our culture, rather than looking exclusively at their qualifications or experience.

Bethesda's Annual Remembrance Foundation Day remained a significant event in the annual calendar, being a wonderful opportunity to both remember and celebrate Bethesda's beginnings and reinforce the work that we need to continue to do to really remain true to our reason for being. Again this year, in recognition of outstanding nursing professional practice in providing the highest quality care for those served by Bethesda, the Matron Beryl Hill **Exemplary Professional Practice** Award was awarded to Clinical Nurse Christine Hurley. Christine commenced at Bethesda in 1991 and she has always embodied and displayed the values which define Bethesda. Christine is someone who has been looked to for her knowledge and experience, but also she engenders a fabulous

comradery amongst her fellow team

members. She has demonstrated enormous support for patients going through difficult surgery, and works diligently to ensure that all their needs are met - both the physical and the emotional. At that moment in time when delivering care, Christine makes each patient feel they are the most important person she will assist today. The respect with which Christine treat patients and visitors is acknowledged constantly in the patient feedback forms by individuals and families whose lives she has touched while they have been in Bethesda.

The ongoing commitment to continue the work of founder Matron Beryl Hill is exemplified in the provision of chaplaincy services, provided to Bethesda under an arrangement with our local church, Dalkeith Road Church of Christ. Two Chaplains support patients and their families/significant others as they journey through times of illness and associated uncertainty.



They assist people to draw on their own 'spiritual' resources, those things that provide meaning, purpose and a sense of belonging.

Bethesda has long recognised that spirituality has been shown to be a key factor in how people understand illness and how they cope with suffering. It is especially important for people who have serious or chronic illness such as in our Palliative Care Program.

During 2016-17, Bethesda's Chaplains continued to offer spiritual and emotional support to patients and their families, staff and community members during the year. With a major focus of the team's work being the Palliative Care Program, Chaplains visited those in need, resulting in 1050 interactions with patients, family members/significant others and staff over that period. Interactions included informal conversations, pastoral counselling, prayer, communion and other rituals, as well as contacting religious clergy to specifically meet a need. Pastoral services were also provided in the form of 3 funerals and 3 weddings, all related to patients in the Palliative Care Program.

The Chaplains also coordinated bereavement support to families who have lost loved ones at Bethesda over the year. 406 bereavement cards were sent to families/significant others as well as regular grief support newsletters and invitation to memorial services. 40% of these contacts are followed up by the Chaplains with phone calls and additional support offered/referrals made where necessary.

In 2016-17, Bethesda held three memorial services to families who have lost loved ones, as well as supporting the Palliative Care WA Annual Commemoration Service and a Bethesda staff memorial service. This year, our Service themes included 'Turning Grief to Grace', 'Between Waves' and 'Light a Candle this Christmas.'



Strategic Domain 2:

COMMUNITY

Strategic Goals

- 2.1 Ensure we have the right staff profile and community spirit amongst those who work and volunteer at Bethesda with high levels of productivity and satisfaction.
- 2.2 Strategically partner and collaborate with other providers and the community to meet the changing healthcare requirements of WA's growing community.
- 2.3 Collaborate with all our funders (e.g. Government and private health insurance funds) to create added value to the programs we run and they fund.
- 2.4 Create opportunities within our Organisation for teaching, learning and research with a focus on improving care.

For Bethesda to meet its strategic goals, the Board of Directors and Executive Team understand that it must attract, develop and retain talented staff with appropriate capabilities and skills. To help achieve this, Bethesda continued to provide competitive remuneration, a major focus on learning and development and a professional and collaborative work environment supported by progressive human resource practices.

Bethesda maintained its compliance status with the Workplace Gender and Equality Agency (WGEA) during 2016-17 and with support from WGEA, remained committed to maximising the full potential of female and male employees. Bethesda's most recent focus has been on further examining the availability of the following options for both male and female employees, specifically, how they can be accommodated to meet the needs of both the individual and the

Organisation (many of which are enshrined in collective bargaining agreements and minimum conditions contracts):

- Flexible hours of work;
- Compressed working weeks;
- Time-in-lieu;
- Telecommuting;
- Part-time work and job-sharing;
- Carer's leave;
- Purchased leave; and
- Unpaid leave.

Maintaining compliance status with the WGEA has also prompted the Organisation to monitor gender compositions in the workplace with respect to promotions, resignations and employees who ceased employment before returning from parental leave. This monitoring assisted the Management Team to ensure Bethesda meets its obligations under the Workplace Gender Equality Act 2012.

Again during 2016-17, Bethesda continued to experience low levels of sick leave, employee turnover and agency use that rated very favourably with industry standards, indicating that the work environment is satisfying and professionally rewarding.

Bethesda also continued to enjoy a harmonious workplace free of Industrial problems.

Long-serving employees were congratulated and presented with gifts and certificates during the year at the annual Remembrance Foundation Day. A special mention should go to Christine Hurley, Clinical Nurse who has served at Bethesda for 25 years.

Other employees who reached milestones were:

- 20 years of service Grazyna Murie:
- 15 years of service Luke Pasotti,
 Helen Nell, Pauline Pickford; and





During 2016–17, the Metropolitan Palliative Care Consultancy Service (MPaCCS) achieved the following:

- 936 episodes of care in over 200 residential care facilities across Perth;
- 882 patients were involved, 68.14% of whom had a non-malignant primary diagnosis;
- Only 7.64% of episodes ended because the patient was transferred from their facility to another location of care;
- 109 separate formal education sessions to 1,283 participants were delivered;
- 3,183 occasions of facility staff and family education about palliative and end-of-life care were recorded;

- 169 instances of formal mentoring to facility staff were provided, with a reported improvement in staff member's confidence as measured against session outcome indicators;
- Developed and implemented a
 Breathlessness Toolkit for facility
 staff/general practitioners aimed
 at improving management of this
 symptom; and
- Conducted a comprehensive audit of palliative care provided by MPaCCS to Transition Care Program facilities, seeking to improve care outcomes.

One of Bethesda's strategic goals is to create opportunities within our Organisation for teaching, learning and research with a focus

on improving care. Enhancing the patient experience remains at the core of Bethesda's Quality Improvement activities. Other highlights for the 2016-17 year included:

- A Crisis Management in Anaesthetics and PACU (post anaesthetic care unit) study day with 23 staff attending;
- Bethesda hosting a Recognition and Management of the Deteriorating Patient study day with, 8 of Bethesda's staff attending;
- Purchasing an Airway
 Management System mannequin
 to allow staff to gain experience
 in managing airway problems,
 particularly operating theatre and
 PACU staff;

- Bethesda being awarded Course
 Centre status by the Australian
 Resuscitation Council Advanced
 Support Courses scheduled to
 start in the new year; and
- The introduction of the intrathecal pathway, along with a comprehensive ducation package.

Bethesda's strong commitment to providing clinical education opportunities for nursing and medical students continued throughout 2016-17. In our Palliative Care Unit and the Metropolitan Palliative Care Consultancy Service, Bethesda hosted placements for 35 nursing (down from the previous year due to the closure of the

University of WA course closure) and 39 medical students.

Bethesda continued with the Program of Experience in the Palliative Approach (PEPA) initiative in 2016-17, with 6 placements, inclusive of 3 general practitioners, undertaking an intensive period of experience in palliative care.

25 undergraduate nursing students undertook a placement on Bethesda's surgical ward, Riviera with a further 14 in the operating theatre.

Bethesda's partnership with the Royal Australian College of General Practitioners (RACGP) continued throughout 2016–17 with another successful Quality Improvement and Continuing Professional Development Program (QI&CPD Program). Bethesda worked closely with the RACGP to ensure that general practitioners had access to professional development opportunities that improve patient care and ultimately benefit the Australian community. The 2016-17 program at Bethesda, hosted by the Chief Executive Officer Yasmin Naglazas, had a focus on quality learning experiences with high calibre presenters, strongly evidence-based and often as part of a presentation delivered by a multidisciplinary team of health professionals.

Strategic Domain 3:

INDIVIDUALITY

Strategic Goals

- 3.1 Further engage our patients and invest into improving the patient experience, strengthening the coordination of care both at Bethesda and in the community.
- 3.2 Continue to partner with our clinicians to further advance safe and high quality care outcomes, in an environment that exceeds patient expectations.
- 3.3 Challenge existing paradigms and models of care, seeking new opportunities that are aligned with our Mission and Vision.
- 3.4 Establish a reputation of being 'best in class'.

During the year, The Australian Council on Healthcare Standards (ACHS) conducted an Organisationwide survey, which was the first full survey for Bethesda against the National Safety and Quality Health Service Standards with 209 core and 47 developmental actions. Bethesda achieved a very positive result, with all 209 core and 45 developmental standards met (with 5 met with merit). The surveyors were impressed with the Organisation's commitment to learning and development, the incident management program, Bethesda's occupational safety and health program, safe management of medications, the way we partner in care with patients and families, the collection and use of patient feedback and the system of credentialing our visiting medical officers. The surveyors made particular mention of the maturity of our antimicrobial stewardship initiatives and Bethesda's ambulatory palliative program, Metropolitan Palliative Care Consultancy Service.

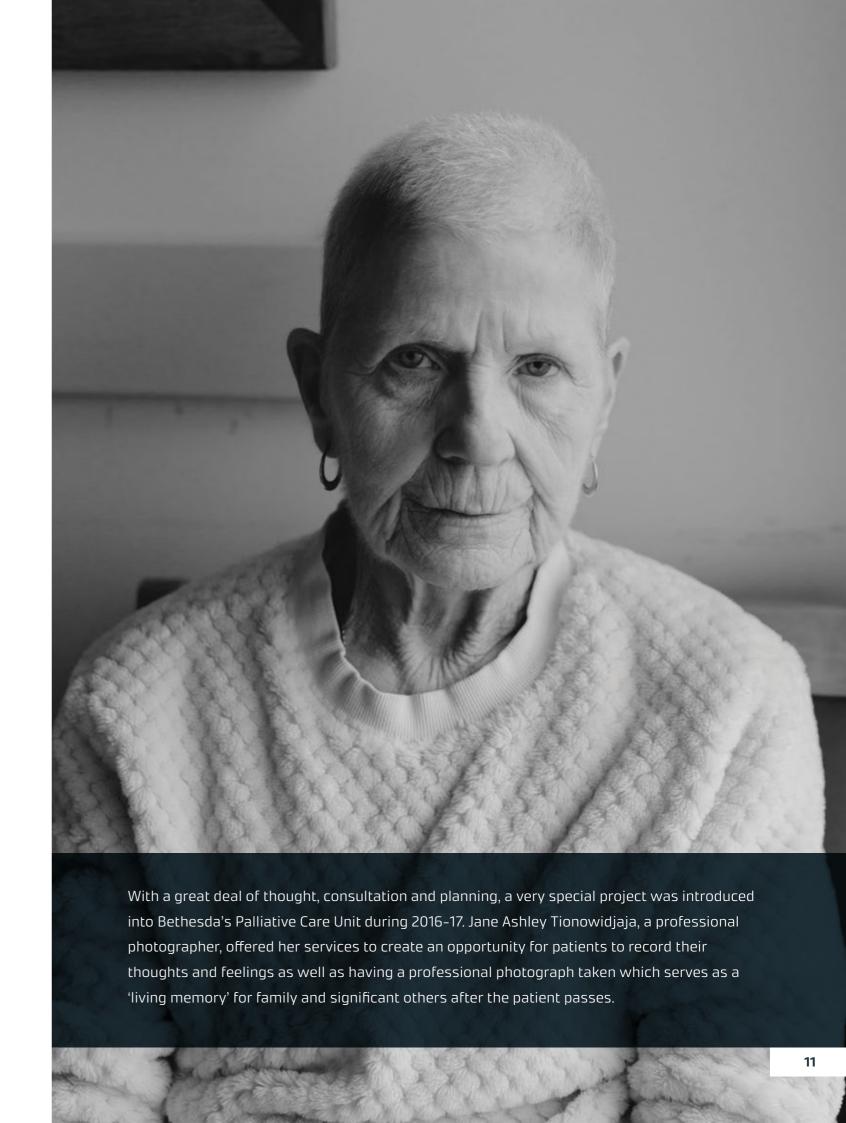
Patient satisfaction remained at a very high level during 2016-17. Bethesda patients were asked: "would you recommend Bethesda to other patients?" 2016-17 data confirmed that 99.47% of patients would recommend Bethesda as a preferred hospital. Also, 2016-17 data confirmed that 96.21% of patients rated as being satisfied with all domains of care including the admission procedure, attitude of staff, involvement in their care, care given but their doctor, cleanliness of the Hospital, quality of the meals, discharge information and hand hygiene education.

A key initiative in the coming year will be to increase the take up rate by patients with regard to providing Bethesda with feedback - it was just under 20% for the 2016-17 year and a target has been set of 40%.

Also during the 2016-17 year, the Health Consumers' Council (WA) recognised some of the key initiatives of Bethesda's and invited the Organisation to share how we were providing positive patient experiences with others in the industry. Bethesda chose to highlight care practices that are now well-embedded in our quality culture, contributing to the reason why the patient experience is so positive:

Project 1: Further involving the Patient in their Care Project

Since 2012 a face-to-face bedside handover has been commonplace at Bethesda. This involves staff being in the room with the patient, allowing the patient to be part of the process. Results of the work clearly demonstrate that it engages patients in their care, improving their understanding of care and requirements post discharge to ensure a sound recovery. Patients felt safer and more relaxed when involved in the handover. Moreover, it allows the patient to have a voice in all aspects of their care such as effective pain management, concerns regarding progress, medication gueries and addressing family and carers' concerns.





Regular audits of the initiative demonstrated improvements in:

- Understanding by staff of patient concerns;
- Quality of information exchange between healthcare professionals and consumers;
- Consumer's health literacy;
- Patient understanding of their care and requirements for ongoing recovery; and
- Ongoing care as anxiety is lessened - where complications are discussed with the consumer their understanding is enhanced and their ability to ask questions improves.

Project 2: 'Real Time', Face-To-Face Consumer Feedback Initiative

Bethesda created the opportunity to have morning tea with the Director of Nursing because there were limited opportunities for engaging with consumers face-to-face post discharge to obtain feedback.

Patients were given a personalised invitation, extended to family and carers to join the Director of Nursing and other senior staff for a 'cuppa and a chat'.

During the session, all aspects of their admission to discharge journey are explored. Targeted questions are used to evaluate specific domains of care such as health professionals' use of hand hygiene, education during care, pre-admission processes, involvement in their care including inclusion in the handover process, their personal risks such as falls and preparation for discharge. Any specific concerns that arise that could be managed in a more confidential environment are dealt with separately.

Through this initiative Bethesda has gained valuable insight with respect to opportunities to better meet consumer expectations and improve the patient experience as well as for future planning of care and services.

Project 3: Making Feedback More Meaningful Project

Following a decline in patient feedback, limited useful information being received and concerns expressed by our consumer representative, a review was undertaken of the systems and processes in place to improve consumer feedback. The difference that a focused, more user-friendly and more visually appealing format was significant with the following key improvements achieved:

- Reporting of data that initiated improvements or planning for change was much easier;
- The feedback participation rate

rose from <5% to approximately 20% of patient admissions within a 6-month period (target is 40%); and

 The provision of suggestions for improvement via freehand narrative provided real-time opportunity to correct concerns prior to them becoming a problem or formal complaint.

The operating theatre remained a busy department in 2016-17, accommodating a significant proportion of Bethesda's activity on a daily basis. Accordingly, a capital investment program continued throughout the year with purchase of equipment including (inter alia) a

Leica microscope, image intensifier and mini c-arm to assist new and existing surgeons to give patients best clinical outcomes. Also, the purchase of new CADD (continuous ambulatory delivery advice) pumps and ultrasound was met with great enthusiasm by the anaesthetic team.

The ongoing busy nature of the operating theatre suite and the surgical ward Riviera has resulted in the recent introduction of:

 Early morning 'white board tool box' meetings to enhance communication between both perioperative and surgical units; and



The appointment of a Specialty
 Coordinator to enhance the service
 to and communication with
 orthopaedic surgeons.

Also during 2016-17 a number of other initiatives were introduced in the Palliative Care Program which enhanced/will enhance the patient and family experience, some of which may eventually be supported by the Bethesda Foundation:

- A volunteer art psychotherapist to assist with patients expressing certain emotions through painting or crayons;
- An audit and review of care of the motor neurone disease (MND) patient with a view to improve

systems and processes related to care:

- Dignity therapy training for volunteers to ensure Bethesda is creating and operationalising an approach to care that supports and affirms patient dignity and personhood; and
- Music therapy we examined the potential benefits of providing a harp player on the ward for patients and families.

Bethesda's commitment to infection prevention and control continued throughout 2016-17, with the ongoing strengthening of systems and governance for the control of healthcare acquired infections. Some of the key

initiatives in place throughout the year were:

- A successful Organisation-wide survey through ACHS (Australian Council on Healthcare Standards) with Standard 3: preventing and controlling healthcare associated infections;
- Continued audit/feedback/
 education to staff, visiting
 medical officers and volunteers
 to meet the requirements of
 Standard 3 including expanding
 the membership of the Infection
 Prevention Portfolio holder group
 to include representation from
 the Hotel Services department in
 recognition of the importance of
 these staff in the prevention and

control of healthcare associated infection:

- Completion of the Australasian
 College of Infection Prevention
 and Control (ACIPC) Foundations of
 Infection Prevention and Control
 course by two registered nurses
 which has contributed to the
 sustainability and robustness of
 the program at Bethesda;.
- Surveillance programs continued with HISWA (WA Department of Health's Public Health Division, Health Infection Surveillance Unit) data submission and benchmarking demonstrating:
- o Nil reported surgical site infection in the arthroplasty cohort;

- o Nil reported staphylococcus aureus bacteraemia:
- o Rate of hospital identified clostridium difficile remains low.
- Bethesda's Hand Hygiene Program continued with the compliance rate at 83% (national benchmark 80%);
- Introduction of PVC (polyvinyl chloride) recycling initiative hospital-wide to make a contribution to reducing landfill and decreasing environmental footprint;
- Continued attention to the Bethesda's antimicrobial stewardship initiative with an established audit program

including submission of data to the Hospital National Antimicrobial Prescribing Survey (Hospital NAPS) and the Surgical National Antimicrobial Prescribing Survey (SNAPS);

- Review of current and development of additional surgical prophylaxis guidelines for surgical specialties;
- Establishment of craft groups for orthopaedic surgery, plastic surgery, general surgery with urological, gynaecological and maxillofacial surgery groups scheduled in the coming year; and
- A brochure related to antibiotic prescribing was developed.

15

Strategic Domain 4:

INNOVATION

Strategic Goals

- 4.1 Effectively deploy technologies to support the business objectives
- 4.2 Embed activities that result in an agile, responsive and resilient health service that anticipates and responds to need/opportunity.
- 4.3 Provide the conditions, culture, environment, and opportunities that improve engagement and enable staff to excel.
- 4.4 Deliver asset lifecycle maintenance capability to maximise the use of physical infrastructure and plan for future innovative investment.

The 2016-17 year was marked by a continuing investment in the examination of technologies that will support the Bethesda business and ensure the Organisation is poised for future opportunities, ensuring the enhancement of the patient/surgeon/customer experience and the increase in efficiency.

The work around the selection of a new phone system commenced in 2016–17, with the intention to find a more modern phone system that will assist to further personalise communication, improve efficiency, facilitate streamlined collaboration and knowledge transfer, allow integration of communications and assist in delivery of front-line care across a multi-site/mobile workforce cost effectively.

With the increasing concerns across businesses and industries, it was timely that an external review be undertaken at Bethesda to assist in ensuring the appropriate controls are in place to manage this risk of cyber security. A cyber security audit was undertaken,

with the assessment being completed in 2 parts:

- Penetration testing /internet security a network-based infrastructure vulnerability assessment and penetration testing as well as a web-based application security assessment and penetration testing against any web applications or web sites that are present on Bethesda Hospital's Internet-facing systems; and
- Information security assessment in order to identify the range of controls and processes currently implemented, and determine the level of maturity of each.

During 2016-17, a new finance management information (FMIS) was selected following a comprehensive tender process with the aim of finding a system that had 'fit for purpose' scalable business systems and solutions that will help position Bethesda for future growth. The new system will be implemented in 2017-18.



Exceptional progress continued to be made in the area of occupational safety and health (OSH) during 2016-17, with the achievement of a further period of Worksafe WA Platinum Award status (now achieved for a third consecutive term) being the State's highest accolade for workplace safety. Bethesda remains the only private hospital in WA to be in receipt of the award.

Bethesda received an overall rating of 95.6% across the five (5) elements:

- Management commitment = 97%;
- Planning = 93%;
- Consultation and reporting = 94%;
- Hazard management = 100%; and
- Training and supervision = 94%.

A platinum certificate is awarded by WorkSafe to organisations with safety management systems that adequately address the five (5) key elements and are effectively applied in the workplace. Also, there is a requirement to achieve a score of 90% or more in every element and other stringent requirements related to, inter alia, Lost Time Injury (LTI) Rate.



Strategic Domain 5: **SUSTAINABILITY**

Strategic Goals

- 5.1 Build financial strength and long-term viability
- 5.2 Identify and create new sources of revenue and maximise existing sources, building or our foundation for the longer-term success of Bethesda.
- 5.3 Create value through effective and efficient commercial partnerships.
- 5.4 Ensure accountable governance at all levels with all relevant legislative and audit requirements met consistently.

During 2016-17 all strategic activities continued to be steered by a strong and stable leadership team who have a major focus on the financial stewardship of the Organisation. In our quest to achieve financial strength and long-term viability, our strategic work conducted throughout the year focussed not only on future programs and services that meet the healthcare needs of the community, but also on those that Bethesda is able to efficiently and viably operate. The principle of sound stewardship of resources with prudent risk management has underpinned all decision making on future care and service planning.

Underpinned by principles of responsible stewardship, the Bethesda's leadership team understands the imperative for growth, intended to provide a more sustainable base upon which to further Bethesda's mission, a more secure future for all our staff to extend their skills and career opportunities and a higher profile and stronger reputation to continue

attracting the best healthcare professionals. All of this will allow Bethesda to continue its work as Matron Beryl Hill, our founder intended when the Organisation was established in 1943.

The Board of Directors revised
Bethesda's corporate risk profile
during the year due to the
changes in the current private
hospital landscape, continuing the
associated risk rating activities
as part of their commitment to
improving and sustaining high
levels of corporate governance. The
risk profile included very clearly
articulated risk prevention and
minimisation strategies that are in
place and regularly reviewed.

Monitoring what we do underpins our commitment to delivering excellence and continuous improvement, therefore Bethesda continually measures how well we are performing across the Organisation. This performance measurement includes clinical indicator monitoring, clinical and non-clinical audits, independent

stakeholder surveys, patient feedback mechanisms and accreditation surveys.

To ensure that Bethesda is performing at the highest level, formal benchmarking continued throughout 2016-17:

- The Palliative Care Outcomes
 Collaborative (PCOC):
- National Standards Assessment Program (for palliative care) (NSAP);
- National Antimicrobial Prescribing Survey (NAPS);
- Surgical National Antimicrobial
 Prescribing Survey pilot (SNAPS);
- National Antimicrobial Utilisation
 Surveillance Program (NAUSP);
- WA Department of Health's Public Health Division, Health Infection Surveillance Unit (HISWA);
- Australian Commission on Safety and Quality in Health Care; and
- Australian Council on Healthcare Standards (ACHS) clinical indicator program.



Board of

Directors

Bethesda's Board of Directors have many years of combined experience in leading and managing successful businesses, including health related organisations and hospitals. As a group they have held senior positions in health and aged-care related entities and private companies, having influence on the future of healthcare in Australia. Combined with strong finance and clinical skills, there is a solid corporate governance structure for overseeing the achievement of Bethesda Health Care's business objectives, including mission.



Dr Neale Fong
Executive Chairman
Chairman, Nomination and

Dominic Bourke
Deputy Board Chairman
Chairman, Governance Committee

Tri Suseno Board Director Chairman, Audit, Risk and Compliance Committee



Richard Leaver Board Director

Dr Alister Turner Board Director

Yasmin Naglazas
Executive Director
Chief Executive Office

Medical Advisory

Committee



David Sofield MBBS, FRACSE RCS (Edin.), FRACS (Urology) Chairman



Professor Roger Hart MD FRANZCOG FRCOG CREI Deputy Chairman



Sven Goebel MD (Germany), FRACS (orthopaedics), Fellow AOA



Professor David Playford MBBS (WA), FRACP (General Medicine), FRACP (Cardiology), PhD (UWA), FCSANZ



Toby Leys MBBS (WA), FRACS (Orthopaedics), Fellow AOA



FANZCA, FRACS

Richard Martin MBChB (Dunedin), FRACS



Franc Henze MD,
DMD, BScDent (Hons),
FRACDS, FRACDS (OMS),
GradCertAviationMed, IP

Bethesda's Medical Advisory Committee comprises a group of visiting medical officers who broadly represent the specialties at the hospital. The MAC meets every 2 months for 3 back-to-back meetings working collaboratively with the CEO to ensure the clinical standards and patient care at Bethesda are at superior levels.

Hospital Management Committee

Bethesda has an extremely committed team of individuals who form the Hospital Management Committee. As a group, they are responsible for ensuring the various business activities of their respective departments are aligned to the strategic plan.



Deborah Bell, Executive Manager Clinical and Support Services/

Luke Pasotti
Manager Business Perfermance and
Development/Capital Projects

Colin Chester Financial Controll

Julia Morison Manager Finance



Libby Oakes

Manager

Infection Prevention and Control

Sally Winfield Clinical Nurse Manager Surgical

Glenys Thomas Clinical Nurse Manage Palliative Care

Philippe Tercie Engineer



Rohitha (Roh) Siriwardena Manager Hospitality Services

Dr Marie Murphy
Manager

Michelle Olins Manager Human Resources

Melody Miles Manager Safety, Quality and Risk



SPECIALISTS ACCREDITED TO PRACTICE

AT BETHESDA HEALTH CARE

ORTHOPAEDICS

Peter Annear Orthopaedic Surgeon

Perth Orthopaedic & Sports
Medicine Centre
31 Outram Street
West Perth, WA, 6005
9212 4200

Grant Booth

Orthopaedic Surgeon

Perth Shoulder Clinic
Bethesda Hospital
25 Queenslea Drive
Claremont, WA, 6010
9340 6355

Jens-Ulrich Buelow

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

David Colvin

Orthopaedic Surgeon

Western Orthopaedic Clinic Suite 213 - 25 McCourt Street Subiaco, WA, 6008 9489 8788

Peter D'Alessandro

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Jeff Ecker

Orthopaedic Surgeon

Jeff Ecker Clinic Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9489 8744

Travis Falconer

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

Sven Goebel

Orthopaedic Surgeon

Perth Shoulder Clinic Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9340 6355

Peter Hales

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

Benjamin Hewitt

Orthopaedic Surgeon

Orthology 48 Outram Street West Perth, WA, 6005 9322 1990

Gregory Hogan

Orthopaedic Surgeon Perth Orthopaedic & Sports

Medicine Centre
31 Outram Street
West Perth, WA, 6005
9212 4200

Gregory Janes

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

Angus Keogh

Orthopaedic Surgeon

Western Orthopaedic Clinic Suite 213 - 25 McCourt Street Subiaco, WA, 6008 9489 8784

Paul Khoo

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Omar Khorshid

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Li-On Lam

Orthopaedic Surgeon

Orthopaedics WA Suite 15, Wexford Medical Centre 3 Barry Marshall Parade Murdoch, WA, 6008 9312 1135

Toby Leys

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Antony Liddell

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

Patrick Michalka

Orthopaedic Surgeon

Patrick Michalka Clinic HULC, Suite 12, Level 2 57 Shenton Avenue Joondalup, WA, 6027 6314 1198

Johan Mostert

Orthopaedic Surgeon

Southern Cross Orthopaedic Group 105/9 Salvado Rd Subiaco, WA, 6008 9200 2270

Andrej Nikoloski

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Alex O'Beirne

Orthopaedic Surgeon

Western Orthopaedic Clinic Suite 213 - 25 McCourt Street Subiaco, WA, 6008 9489 8799

Gig Pisano

Orthopaedic Surgeon

29 Anstruther Road Mandurah, WA, 6210 9535 9752

Ross Radic

Orthopaedic Surgeon

Perth Orthopaedic & Sports Medicine Centre 31 Outram Street West Perth, WA, 6005 9212 4200

Brendan Ricciardo

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Matthew Scaddan

Orthopaedic Surgeon

Coastal Orthopaedic Group Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9230 6333

Aaron Tay

Orthopaedic Surgeon

Hollywood Orthopaedic Group Hollywood Medical Centre Suite 3 – 85 Monash Avenue Nedlands, WA, 6009 9389 3866

Allan Wang

Orthopaedic Surgeon

Murdoch Orthopaedic Clinic Murdoch Medical Centre 100 Murdoch Drive Murdoch, WA, 6150 9366 1577

Colin Whitewood

Orthopaedic Surgeon

Hollywood Orthopaedic Group Hollywood Medical Centre Suite 3 – 85 Monash Avenue Nedlands, WA, 6009 9389 3833

Simon Zilko

Orthopaedic Surgeon

Western Orthopaedic Clinic Suite 13, Wexford Medical Centre 3 Barry Marshall Parade St John of God Hospital Murdoch Murdoch, WA, 6150 9489 8700

GYNAECOLOGY

Michael Aitken Gynaecologist

Perth 0+G Clinic Suite 209, SJOG Medical Centre 25 McCourt Street Subiaco, WA, 6008 9382 9435

Wei-Ying Chua Gynaecologist

Perth Women's Specialist Clinic

Suite 31 - Level 2 Wexford Medical Centre

3 Barry Marshall Drive Murdoch, WA, 6150

9332 1876

Steven Harding

Gynaecologist

177 York Street Subiaco, WA, 6008 6380 1864

Roger Hart

Gynaecologist

Fertility Specialists WA, University Department of Obstetrics + Gynaecology - KEMH 374 Bagot Road Subiaco, WA, 6008 9340 3031

Tamara Hunter

Gynaecologist

Fertility Specialists WA
Bethesda Hospital
25 Queenslea Drive
Claremont, WA, 6010
9284 2333 (FSWA)
9388 7780 (Dr T Hunter Rooms)

Krish Karthigasu

Gynaecologist

Hollywood Medical Centre Suite 32 - 85 Monash Avenue Nedlands, WA, 6009

Robyn Leake

9389 8900

Gynaecologist

Hollywood Specialist Centre Unit 33/85 Monash Avenue Nedlands, WA, 6009 9389 5065

John Love

Gynaecologist

Perth O+G Clinic

Suite 209, SJOG Medical Centre

25 McCourt Street Subiaco, WA, 6008

9382 9435

Panos Maouris Gynaecologist

Hollywood Medical Centre Suite 17 - 85 Monash Avenue Nedlands, WA, 6009 9389 9188

Richard Murphy Gynaecologist

7 Ellen Street Subiaco, WA, 6008 9200 6140

Chris Nichols Gynaecologist

Fertility Specialists WA Bethesda Hospital 25 Oueenslea Drive Claremont, WA, 6010 9284 2333

Roger Perkins Gynaecologist

Suite 7 - 10 McCourt Street West Leederville, WA, 6007 9388 9099

Erica Shellabear Gynaecologist

Mounts Bay Gynaecology Suite 50 - 146 Mounts Bay Road Perth, WA, 6000 94811581

Kah-Lim Tay Gynaecologist

Glengarry Specialist Centre Suite 6 - 64 Arnisdale Road Duncraig, WA, 6023 9246 2299

Lucy Williams Gynaecologist

Dr Lucy Williams Hollywood Medical Centre Suite 17 - 85 Monash Avenue Nedlands, WA, 6009 9389 9188

Doreen Yeap **Gynaecologist**

Hollywood Medical Centre Suite 32 - 85 Monash Avenue Nedlands, WA, 6009 9389 890022

Fertility Specialist WA Bethesda Hospital

25 Oueenslea Drive Claremont, WA, 6010 9284 2333

Michael Aitken

Gynaecologist

Wei-Ying Chua Gynaecologist

Roger Hart

Gynaecologist

Gynaecologist

Tamara Hunter

John Love

Gynaecologist

Roger Perkins Gynaecologist

Doreen Yeap

Gynaecologist

UROLOGY

Trenton Barrett Urological Surgeon

West Coast Urologists Suite 51 - Level 5 146 Mounts Bay Road Perth, WA, 6000

Matthew Brown Urological Surgeon

Urology West

Suite 23 - Level 1, Wexford Centre Barry Marshall Parade Murdoch, WA, 6150

6189 2970

Tanya Ha

Urological Surgeon

Murdoch Urology Suite 43 - Level 2 Wexford Medical Centre. 3 Barry Marshall Parade Murdoch, WA, 6150 9313 8830

Melvyn Kuan

Urological Surgeon

Melvyn Kuan Urology 2 Antony Street Palmyra, WA, 6157 9339 8893

Sunny Lee

Urological Surgeon

Antony Street Specialist Centre 6 - 8 Antony Street Palmyra, WA, 6157 6430 8128

Mikhail Lozinskiy

Urological Surgeon

Waikiki Specialist Centre 221 Willmott Drive Waikiki, WA, 6169 9528 7734

David Sofield

Urological Surgeon

2 Antony Street Palmyra, WA, 6157 9339 1932

Andrew Tan

Urological Surgeon Perth Urology Clinic

Suite 15 - 85 Monash Avenue Nedlands, WA, 6009 9322 2435

ONCOPLASTICS

Farah Abdulaziz

Surgeon

Dr Farah Abdulaziz Suite 36 - 95 Monash Avenue Nedlands, WA, 6009 9386 5814

Lee Jackson Surgeon

Perth Specialist Breast Care St John of God Subiaco Clinic

Suite 305A - 25 McCourt Street Subiaco, WA, 6008 9382 8999

Richard Martin

Surgeon

Mount Medical Centre

Suite 5 - 140 Mounts Bay Road

Perth. WA. 6000 9321 0853

Palan Thirunavukkarasu

Surgeon

Mount Medical Centre Suite 5 - 140 Mounts Bay Road Perth. WA. 6000 9321 0853

Wen Chan Yeow

Surgeon

Suite 37 - Murdoch Medical Centre 100 Murdoch Drive Murdoch, WA, 6150 9332 7770

(also at Suite 305 - Subiaco Clinic. 25 McCourt Street 9382 4622 Subjaco)

GENERAL SURGERY

Farah Abdulaziz

Surgeon

Suite 36 - 95 Monash Avenue Nedlands, WA, 6009 9386 5814

Ruth Blackham

Surgeon

Western Surgical Health Suite 2 - 95 Monash Avenue Nedlands, WA, 6009 6424 8596

Mohan Jayasundera

Surgeon

Dr Mohan Jayasundera Suite 27 - 100 Murdoch Drive Murdoch, WA, 6150 9391 1116

Dean Lisewski Surgeon

Perth Thyroid Cancer Clinic Wexford Medical Centre Suite 78 - 3 Barry Marshall Parade Murdoch, WA, 6150 9310 7878

David Oliver

Surgeon

Suite 50 - 100 Murdoch Drive Murdoch, WA, 6150 9460 0041

Sue Taylor

Surgeon

Circle of Care

Suites 1 & 2 - 95 Monash Avenue Nedlands, WA. 6009 6424 8596

Palan Thirunavukkarasu

Surgeon

Mount Medical Centre Suite 5 - 140 Mounts Bay Road Perth. WA. 6000 9321 0853

Wen Chan Yeow

Surgeon

Suite 37 - Murdoch Medical Centre 100 Murdoch Drive Murdoch, WA, 6150 9332 7770 (also at Suite 305 - Subiaco

Clinic. 25 McCourt Street 9382 4622 Subjaco)

PAIN MANAGEMENT

Stephanie Davies Pain Management

Painless Clinic

Unit 5/136 Railway Street Cottesloe, WA, 6011 0412 933 419

Patrick Coleman Pain Management

Claremont Path Clinic 12/237 Stirling Hwy Claremont, WA, 6010 08 9385 1323

Pain Management

John Salmon

Unit 2/89 Forrest Street Cottesloe, WA, 6011 9284 6005

Pavla Walsh

Pain Management

WA Specialist Pain Services (WASPS)

Unit 5/136 Railway Street Cottesloe, WA, 6011 0412 933 419

PLASTIC SURGERY

Bruce Allbrook

Plastic Surgeon

R.B. Allbrook - Plastic Surgeon 17 Richardson Street West Perth, WA, 6005 9321 9590

Christopher Allen

Plastic Surgeon

St John of God Health Care Level 3. Suite 315 – 25 McCourt Street Subjaco, WA, 6008 9382 4811

Lewis Blennerhassett

Plastic Surgeon Subiaco Plastic Surgery

69 Thomas Street Subiaco, WA, 6008 9381 6977

Sharon Chu

Plastic Surgeon

Redimed

1 Frederick Street Belmont, WA, 6104

David Gillett

9230 0900

Plastic Surgeon

Suite 1 - 136 Railway Street Cottesloe, WA, 6011 9284 4966

Mark Hanikeri **Plastic Surgeon**

WA Plastic Surgery Centre Suite 215 - 25 McCourt Street Subiaco, WA, 6008 9380 0311

29

Matthew Hansen

Plastic Surgeon

7 Richardson Street West Perth. WA. 6005 9321 2612

Timothy Hewitt

Plastic Surgeon

Suite 317 - 25 McCourt Street Subiaco, WA, 6008 9388 9222

Mark Lee

Plastic Surgeon

Suite 317 - 25 McCourt Street Subiaco, WA, 6008 9382 3340

Daniel Luo

Plastic Surgeon

Redimed

1 Frederick Street Belmont, WA, 6104 9230 0900

Hanh Nguyen

Plastic Surgeon

Redimed

1 Frederick Street Belmont, WA, 6104 9230 0900

Paul Quinn

Plastic Surgeon

Quinn Plastic Surgery 44 Churchill Avenue Subiaco, WA, 6008 9388 8886

Peter Randle

Plastic Surgeon

Hollywood Medical Centre Suite 61 - 85 Monash Avenue Nedlands, WA, 6009 9386 2499

Craig (Brenton) Smith

Plastic Surgeon

17 Colin Street West Perth, WA, 6005 9321 4420

Guy Watts

Plastic Surgeon

Level 1, 51 Colin Street West Perth, WA, 6005 9286 1600

EAR. NOSE & THROAT & FACIAL PLASTIC SURGERY

Pedram Imani

ENT Surgeon

Imani Facial Plastic Surgery & Cosmetic Specialist Suites 3 & 4, 40 St. Quentin Avenue Claremont, WA, 6010 9230 7300

ORAL & MAXILLOFACIAL

Kim Bennet

Oral & Max Facial Surgeon

Suite 2 - 1 Walker Avenue West Perth, WA, 6005 9322 7363

Harris Greenberg

Oral & Max Facial Surgeon

70 Churchill Avenue Subiaco, WA, 6008 9371 8585

Franc Henze

Oral & Max Facial Surgeon

Oral & Maxillofacial Surgery of WA 235 Wanneroo Road Balcatta, WA, 6021 9344 3907

Evan Kakulas

Oral & Max Facial Surgeon

Suite 2 - 1 Walker Avenue West Perth, WA, 6005 9322 7363

Sophie Mougos Oral & Max Facial Surgeon

Suite 11 - First Floor 178 Cambridge Street Wembley, WA, 6014 93816686

Leon Smith

Oral & Max Facial Surgeon

OMF Surgery Suite 11 - 176 Cambridge Street Wembley, WA, 6014 9381 6686

Nathan Vuicich

Oral & Max Facial Surgeon

Suite 2 - 1 Walker Avenue West Perth, WA, 6005 9322 7363

PALLIATIVE CARE

Keiron Bradley

Palliative Care Specialist

Palliative Care Unit Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9340 6311

Felicity Hawkins

Palliative Care Specialist

Palliative Care Unit Bethesda Hospital 25 Oueenslea Drive Claremont, WA, 6010 9340 6311

Paula Moffat

Palliative Care Specialist

Palliative Care Unit Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9340 6311

Sarah Pickstock

Palliative Care Specialist

Silver Chain Hospice Care Service 6 Sundercombe Street Osbourne Park, WA, 6017 9242 0242

Kevin Yuen

Palliative Care Specialist

Palliative Care Unit Bethesda Hospital 25 Queenslea Drive Claremont, WA, 6010 9340 6311

SPECIALISTS ACCREDITED TO CONSULT

AT BETHESDA HEALTH CARE

CARDIOLOGY

Jenny Deague Cardiologist

Director of Cardiology Joondalup Health Campus **Shenton Avenue** Joondalup, WA, 6027

David Playford

Cardiologist

9400 9372

Mount Medical Centre 146 Mounts Bay Road Perth. WA. 6000 9485 0945

Rafeeg Samie

Cardiologist

Hearts West - Murdoch Suite 59 - 100 Murdoch Drive Murdoch, WA, 6150 9391 1234

DERMATOLOGY

Roland Brand

Dermatologist 51 Railway Parade Mt Lawley, WA, 6050 6500 1299

Christopher Clay

Dermatologist Karrinyup Dermatology 5 Cheddar Place Karrinyup, WA, 6018 9245 3376

ENDOCRINOLOGY

David Hurley

Endocrinologist

Kirkman House 10 Murray Street Perth. WA. 6000 9224 1477

Dean Lisewski

Endocrinologist

Perth Thyroid Cancer Clinic **Wexford Medical Centre** Suite 78 -3 Barry Marshall Parade Murdoch, WA, 6150

GENERAL MEDICINE

Tony Morgan

Physician

Suite 60 - 85 Monash Avenue Nedlands, WA, 6009 1300 887 997

HAEMATOLOGY

Ross Baker Haematologist

Haematology West 37/85 Monash Avenue Nedlands, WA, 6009 9200 2236

Julian Cooney Haematologist

Western Diagnostics 74 McCoy Street Myaree, WA, 6154 9317 0999

Andrew McQuillan Haematologist

Q Medical Consulting Suite 52 - 85 Monash Avenue Nedlands, WA, 6009 9386 1811

Ramdas Tampi Haematologist

WA Specialist Clinic Clinipath Pathology 310 Selby Street North Osbourne Park, WA, 6017 9371 4536

INFECTIOUS DISEASE

Miles Beaman

Microbiologist

Western Diagnostic Pathology 74 McCov Street Myaree, WA, 6154 9317 0999

Smathi Chong Physician

Clinipath Pathology 310 Selby Street North Osbourne Park, WA, 6017 9371 4200

Duncan McLellan Physician

Western Diagnostic Pathology 74 McCov Street Myaree, WA, 6154 9317 0999

NEUROLOGY

Bill Carroll

Neurologist

SJOG Neurology Suite 314 - 25 McCourt Street Subjaco, WA, 6008 9381 7958

PSYCHIATRY

Roger Paterson

Psychiatrist

Hollywood Specialist Centre Suite 37 - 95 Monash Avenue Nedlands, WA, 6009 9389 5155

Mathew Samuel

Psychiatrist

Hollywood Medical Centre Suite 19 - 85 Monash Avenue Nedlands, WA, 6009 6382 0880

RESPIRATORY & SLEEP MEDICINE

Jack Philpott

Respiratory Physician

Sleep WA: Perth Sleep Disorders Centre Suite 38 - 85 Monash Avenue Nedlands, WA, 6009

RHEUMATOLOGY

Patrick Cheah Rheumatologist

9386 7244

Suite 12 - 19, 21 Outram Street West Perth, WA, 6005 9321 3079





Personalised Care

25 Queenslea Drive Claremont WA 6010 +61 (8) 9340 6300 bethesda.org.au

